# POPULAR ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDING JUNE 30, 2016 **BUNCOMBE COUNTY** NORTH CAROLINA



POPULARANNUALFINANCIALREPORT

POPULARANNUALFINANCIALREPORT CONTENTS

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# **BOARDOFCOMMISSIONERS**

### **CHAIRMAN**



DAVIDGANTT

# DISTRICT 1



**HOLLYJONES** 

DISTRICT 2



**MIKEFRYAR** 

DISTRICT 3

**JOEBELCHER** 

DISTRICT 1



**BROWNIENEWMAN** 

DISTRICT 2

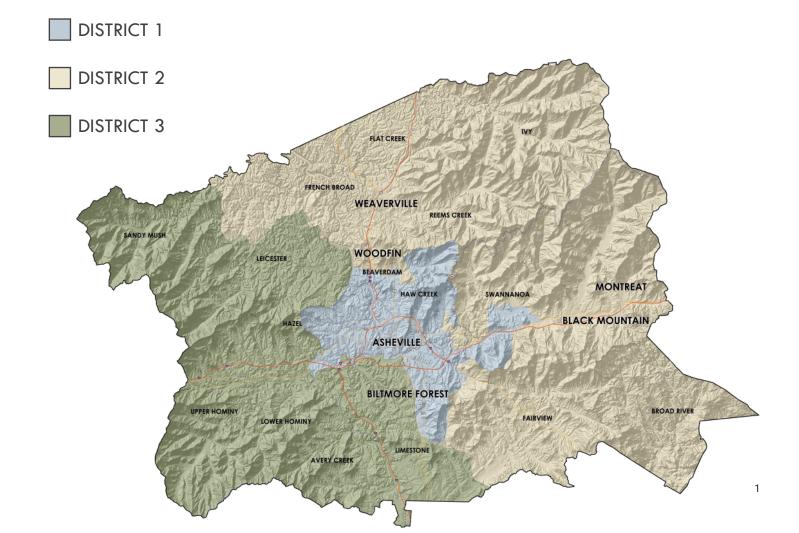


**ELLENFROST** 

DISTRICT 3



TIMMOFFITT



# **MANAGER'S**MESSAGE

Dear Buncombe County Residents,

We are excited to present the County's Popular Annual Financial Report (PAFR) for the fiscal year ending June 30, 2016. The purpose of the PAFR is to provide an effective way of communicating complex financial data and governmental initiatives to our citizens. It is intended to provide a summary of the County's financial position in a user friendly format. The PAFR is a reflection of our efforts to keep citizens informed about the County's financial operations and what we are achieving with our financial resources. Within this report you will find an analysis of where our financial resources come from and where the dollars are spent in a format that is easy to understand.

The financial information in this report is derived in large part from the financial statements contained in the Buncombe County Comprehensive Annual Financial Report (CAFR), which is prepared in accordance with Generally Accepted Accounting Principles (GAAP) and is audited by an independent Certified Public Accounting firm. The CAFR contains more detailed and extensive information, such as the audited financial statements, notes, schedules and other relevant information.

This report is not an audited document and does not include all details of the audit report; rather, this report is intended to increase awareness of the financial operations of the County. For more in-depth financial information, the CAFR is available online at the County's website, www.buncombecounty.org.

Our goal is to ensure you have the best, most easily understandable financial information available and to increase your confidence in the way our County is operated. If you have questions concerning the financial reports or would like additional information, you may send an email to Financeinfo@buncombecounty.org or call the Finance Department at 828.250.4130.









# **ABOUTBUNCOMBE**

Buncombe County was established in 1791 and is located in the southwestern portion of North Carolina. It has a total land and water area of 660 square miles. There are six incorporated municipalities located within Buncombe County.

Buncombe County government provides citizens with a wide range of services including human services, public safety, economic and physical development, environmental protection, culture and recreation and others.

Buncombe County has multiple departments that are working daily to exceed the expectations of the citizens. The following pages offer a small sample of what Buncombe County government has accomplished in fiscal year 2016.

**MUNICIPALITIES** 

City of Asheville

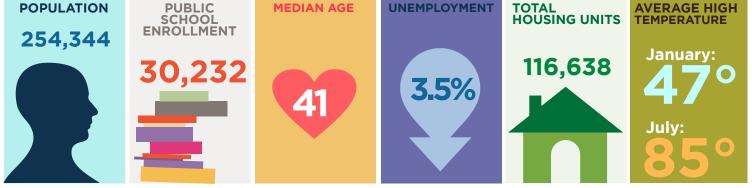
Town of **Black Mountain** 

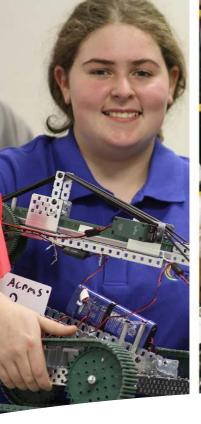
Town of Woodfin

Town of Weaverville

Town of **Biltmore Forest** 

Town of **Montreat** 











# VIBRANTECONOMY

Buncombe County's vibrant and diverse economy is supported by businesses of all shapes and sizes from locally owned art studios to nationally recognized corporations.

### **TOURISM**

- Biltmore Estate
- Blue Ridge Parkway
- Great Smoky Mountains National Park
- Omni Grove Park Inn
- Southern Conference Basketball Tournament
- Thomas Wolfe Visitor Center
- US Cellular Center
- Various area tours

### **OUTDOORS**

- Biking
- Golf
- Hiking
- Horseback riding
- River sports
- Scenic drives
- Zipline canopy tours

### **MUSIC & ARTS**

- Revitalization of River Arts District
- The Orange Peel
- Folk music & storytelling
- Folk Art Center
- Film industry
- Colburn Earth Science Museum
- Over 200 artists in residence

### **FOOD & BEVERAGE**

- East coast expansion of New Belgium
- Asheville's Foodtopia
- Farm tours
- Over 17 local farmers markets
- Highland Brewing
- Over 25 craft breweries









# ECONOMICSUMMARY

Buncombe County is the most populous county in the region and serves as the economic center of Western North Carolina. The diverse commercial and industrial base includes industries such as healthcare, technology, manufacturing and tourism.

### **ECONOMIC HIGHLIGHTS FOR FISCAL YEAR 2016**

- Notable company economic development announcements include:
  - Avadim Technologies
  - Baldor Electric Company
  - Burial Beer Co.
  - Wicked Weed Brewing
  - Duke Energy
- Unemployment rate of 3.5% among the lowest in North Carolina
- The Economic Development Coalition's efforts continue in growing the regional economy with the launch of AVL 5x5: Vision 2020. The measures of success for AVL 5x5: Vision 2020 are:
  - 3,000 new direct jobs
  - 50 new high-growth companies
  - \$50,000 average annual wage
  - \$650 million of new capital investment
  - \$10 million of new equity investment

# GENERALFUND

The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except for those required to be accounted for in a different fund. The core services of Buncombe County are accounted for in the General Fund, in addition to other services.



### **FUND BALANCE QUICK FACTS FOR FISCAL YEAR 2016**

Fund Balance is the difference between fund assets (what we own) and fund liabilities (what we owe). Generally Accepted Accounting Principles (GAAP) provide the hierarchy of constraints placed on how fund balance can be spent. Information on fund balance classifications can be found in the notes of the Comprehensive Annual Financial Report.

- At the end of the fiscal year, available fund balance for the General Fund was \$53.5 million.
- The Board of Commissioners has determined that the County should maintain an available fund balance of 15% of general fund expenditures in case of unforeseen needs or opportunities, in addition to meeting cash flow needs of the County. The County has exceeded this requirement with an available fund balance of 17.4%.
- The County has been able to maintain its fund balance position during the economic fluctuations because of operational efficiencies and controlled spending.

# What kinds of services are accounted for in the General Fund?

### **GENERAL GOVERNMENT**

- Governing Body
- Human Resources
- Budget & Management
- Finance
- Tax Department
- Register of Deeds
- Board of Elections
- Information Technology

### **PUBLIC SAFETY**

- Pre-Trial Release
- Sheriff's Office
- Detention Facility
- Emergency Services
- Permits and Inspections
- General Services
- Animal Services

### **ECONOMIC DEVELOPMENT**

- Planning
- Cooperative Extension
- Soil Conservation
- Economic Development

### **HUMAN SERVICES**

- Public Health
- Social Services
- · Veterans' Services

### **CULTURAL AND RECREATION**

- Libraries
- Recreation

### **EDUCATION**

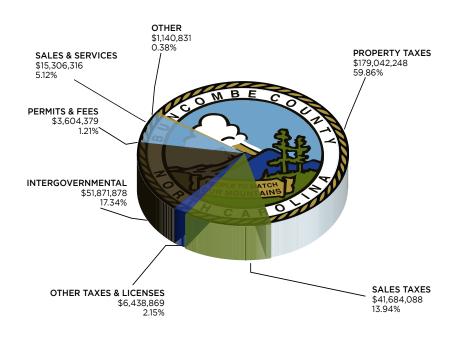
Public Schools

### WHERE DOES THE FUNDING COME FROM?

# REVENUES

# \$299,088,609

Property taxes represent the largest source of funds for Buncombe County. Intergovernmental, which is revenue received from other governments and restricted for specific purposes, is the second largest revenue source. Sales taxes, which is the tax Buncombe County receives from purchases of goods and services, is the third largest revenue source. Revenue generated through Sales and Services, such as recording fees for real estate transactions and permitting fees, make up the fourth largest revenue category. Other revenue includes investment earnings and miscellaneous revenues.

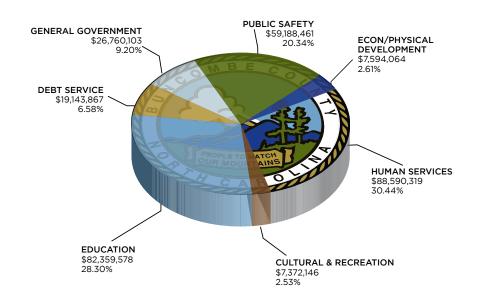


### WHERE DOES THE GENERAL FUND MONEY GO?

# EXPENDITURES

# \$291,008,538

As depicted in this chart, Human Services and Education expenditures are the two largest uses of County funds. Public Safety, which includes law enforcement and emergency services, is the third largest group of expenditures. General Government, which includes departments such as Tax, Information Technology, Board of Elections, etc., is the fourth largest spending category. Debt Service, which equals one year of debt repayment expenditures, is the fifth largest group. Culture and Recreation ranks sixth in expenditures, while Economic and Physical Development is the smallest category of expenditures.







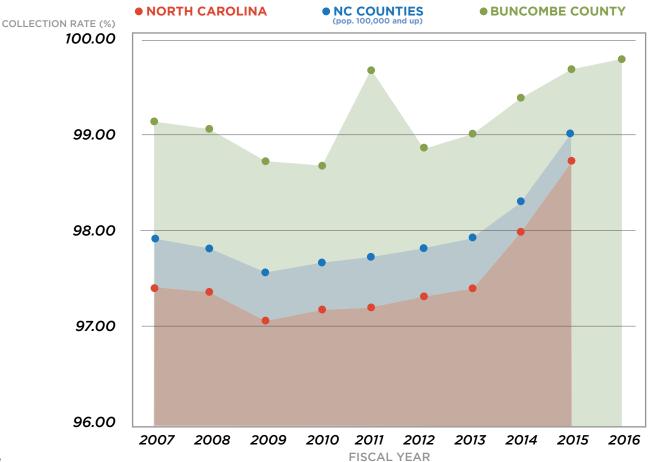
### **Top 10 Taxpayers**

Duke Energy Progress, Inc
Ingles Markets, Inc
GPI Resort Holdings LLC
Biltmore Company
Jacob Holm Industries
Town Square West LLC
Asheville Mall CMBS LLC
Novo Nordisk Pharmaceutical, Inc
Public Service Co of NC, Inc
Borgwarner Turbo Systems



# PROPERTYTAXES

In order for Buncombe County to provide many types of services for our citizens, it needs to generate revenue. One of the main sources of revenue is Ad Valorem (property) tax. Property taxes make up 59.86% of the total General Fund revenues and are assessed and collected for things such as real estate, business and personal property, and motor vehicles. In order to fairly tax citizens, the County Tax Department reviews ownership and condition of the taxable property as of January 1st each year.



# GOVERNMENT-WIDE STATEMENTS

The government-wide statements look at Buncombe County as a single, integrated unit and use the full accrual basis of accounting. Exhibits 1 and 2 in the CAFR are governmentwide statements and are separated by governmental activities and business-type activities.

The charts below focus only on governmental activities. Business-type activities, which include services such as the Landfill, can be viewed in the Comprehensive Annual Financial Report. The Management's Discussion and Analysis in the CAFR also provides narrative information on changes in net position and activities.

<b>NET POSITION</b> (in millions)		
	2016	2015 Restated
Current and other assets Capital assets	\$243.6 259.4	\$334.8 254.9
TOTAL ASSETS	503.0	589.7
DEFENDED OUTELOWS		
DEFERRED OUTFLOWS OF RESOURCES	11.3	11.1
O. RESOURCES		
Long term liabilities	500.7	526.0
Other liabilities	26.8	27.7
TOTAL LIABILITIES	527.5	553.7
DEFENDED INC. OWG		
DEFERRED INFLOWS OF RESOURCES	4.5	19.4
NET POSITION:		
Net investment in capital assets	85.5	84.2
Restricted	72.8	52.2
Unrestricted	(176.0)	(108.7)
TOTAL NET POSITION	(\$17.7)	\$27.7

- Exhibit 1 Statement of Net Position Shows what the government has in relation to assets (what we own) and liabilities (what we owe)
- Exhibit 2 Statement of Activities Reflects the revenues (sources of income) and expenses (uses of money) that yield the annual change in net position
- Change in Net Position Governmental activities net position decreased in FY16 by \$45.4 million. This was primarily due to capital expenses for education purposes.

### **GOVERNMENTAL ACTIVITIES** (in millions)

REVENUES: Program revenues	2016	2015 Restated	
Charges for services Operating grants/contributions Capital grants/contributions	\$ 17.0 58.3 2.6	\$ 16.5 56.3 6.3	
General revenues Property taxes Other taxes Other	196.7 99.4 5.2	191.2 88.0 3.8	
TOTAL REVENUES	379.2	362.1	

EXPENSES: General government Public safety Economic & physical development Human services Culture & recreation Education Interest on long-term debt TOTAL EXPENSES	28.6 100.4 31.9 97.0 9.0 142.3 15.4 <b>424.6</b>	26.6 93.6 18.0 92.4 9.8 154.2 17.0
Increase (decrease) in net position	(45.4)	(49.5)
Net position beginning of year	27.7	77.2

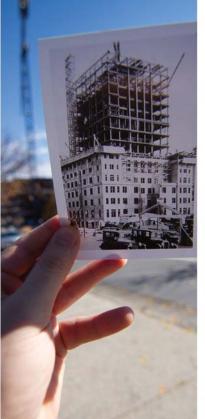
NET POSITION END OF YEAR	(\$17.7)	\$ 27.7	
Net position beginning of year	27.7	77.2	
Increase (decrease) in net position	(45.4)	(49.5)	

# Major Financial Changes

The large decrease in capital grants and contributions revenue was primarily due a one time sale of land that occurred in FY15. The 44% increase in Economic and Physical Development expenditures was due to increased economic incentives during FY16.









# OUTSTANDINGDEBT

As of June 30, 2016, Buncombe County's total debt outstanding was \$477.3 million, of which \$147.6 million is for the public school systems and \$85.6 million is for the community college. The Management's Discussion & Analysis in the CAFR provides more in-depth narrative on the outstanding debt of Buncombe County.

Under North Carolina law, the County is responsible for providing capital funding for the public school systems. Because the assets funded by Buncombe County are owned and utilized by the school systems, Buncombe County has incurred a liability (what we owe) without a corresponding increase in assets (what we own).

**\$27.2 million**—General Obligation Bonds, where the debt is backed by the full faith and credit of Buncombe County.

**\$450.1 million**—Installment Notes, where the assets purchased or constructed are collateral for the notes.

### **OUTSTANDING DEBT** (in millions)

General Obligation Bonds Installment Notes

**Total Debt** 

Governmental Activities		Business-Type Activities		Total Debt	
<b>2016</b> \$ 27.2 447.5	<b>2015</b> \$ 30.1 476.2	<b>2016</b> \$ - 2.6	<b>2015</b> \$ - 2.9	<b>2016</b> \$ 27.2 450.1	<b>2015</b> \$ 30.1 479.1
\$ 474.7	\$ 506.3	\$ 2.6	\$ 2.9	\$ 477.3	\$ 509.2



# **OPERATINGINFORMATION**

### CAPITAL ASSETS

Capital assets are items used to perform the basic operations of the government, which have a useful life of more than one year and meet the capitalization threshold of \$10,000. Some examples of capital assets include: land, buildings, other improvements, equipment, vehicles, intangible assets, and construction in progress. The values shown below for capital assets are a total of governmental and business-type operations. The value is the historical cost less the accumulated depreciation for each type of asset. More detailed information about capital assets can be located in the Comprehensive Annual Financial Report.



## **EMPLOYEES**

Over the past ten years, the number of Buncombe County employees has decreased by 108 positions. This has been accomplished by partnering with community agencies and increasing operational efficiencies, such as improved technology, which allows employees to broaden the scope of their duties.







# CAPITALIMPROVEMENT

Buncombe County uses a Capital Improvement Program (CIP) to identify all capital projects (those costing over \$250,000) requiring funding for the next five years. These are generally for major technology projects, buildings, land, vehicle replacement programs, etc. The CIP is formulated under the direction of the County Manager based upon priorities outlined by the Board of Commissioners. The budget document contains additional information regarding the CIP and may be found at the County's website, www.buncombecounty.org.

Asheville Middle SchoolIsaac Dickson Elementary School

MAJOR PROJECTS COMPLETED DURING FISCAL YEAR 2016 INCLUDE:

- Enka Intermediate School

• Enterprise Resource Planning (ERP) System Replacement
• Greenways Master Plan • Detention Center Major Maintenance
• Library Popovations

MAJOR PROJECTS PLANNED FROM 2017 - 2021 INCLUDE:

- New Solid Waste Transfer Facility

  - Library Renovations
  - New Candler Park



















# GENERALGOVERNMENT

The General Government function provides administrative support for the County government. It includes the Governing Body, County Manager, Human Resources, Finance, Budget & Management Services, Tax, Board of Elections, Register of Deeds and Information Technology. This function serves to maintain compliance with various regulatory requirements, improve communications with citizens, utilize technology to provide effective and efficient services, attract and retain a qualified work force, bill and collect taxes for the County and other local governments, record and preserve vital records and administer the voting process.

- Highest tax collection rate for Buncombe County to date 99.84% in FY16 increasing from 99.72% in FY15
- Maintained AAA bond rating from Standard & Poor's and Aa1 with a positive outlook from Moody's
- 194,728 registered voters in FY2016, a 4.8% increase since 2012
- Register of Deeds office finished the digitization of all birth, death and marriage records



# PUBLICSAFETY

The Public Safety function is composed of the Sheriff's Office, Emergency Services, Court Support, Justice Resource Center, Pre-Trial Services, Identification Bureau and Centralized Data Entry, Criminal Justice Information System, Permits and Inspections, General Services, and the Public Safety Training Center. This function works to ensure the safety of Buncombe County citizens by providing a variety of services such as ambulance services, neighborhood patrol, inspection of buildings, training for emergency personnel throughout Western North Carolina and maintaining a database of criminal history on all persons arrested or cited in the County.

- Average response time for Buncombe County Sheriff emergency calls is 8.42 minutes
- 7,886 hours of training for public safety personnel in FY16
- 11 alternatives to incarceration in Buncombe County in FY16
- 99% of residential plans reviewed within 3 working days
- 97% of EMS calls for service are dispatched within 90 seconds of confirmed location









# HUMANSERVICES

The Human Services function includes Public Health, Social Services, Aging Services, Veterans' Services, Human Services Support Team, Child Care Services, and Mental Health. This function serves the community by protecting and promoting the health of all people in Buncombe County, providing resources to citizens that maximize their well-being while promoting self-reliance, meeting the needs of the aging community and assuring compliance with regulatory agencies which assist in funding human services activities.

- North Carolina Governor's Crime Commission grant recipient for the Family Justice Center
- Host for NC Division of Public Health State Communicable Disease Conference
- Successfully reaccredited by NC Local Health Department Accreditation Board
- GlaxoSmithKline North Carolina Child Health Award for the Shield of Protection campaign on raising awareness about the importance of immunizations
- Partner in launching Comprehensive Care Center at 356 Biltmore Avenue (C3356) offering crisis support and ongoing care for those with mental health and substance abuse needs









# ECONOMIC&PHYSICAL DEVELOPMENT

The Economic and Physical Development function includes Planning, Economic Development, Cooperative Extension and Soil and Water Conservation. This function serves the community by stimulating economic growth, protecting farmland, preserving water and soil quality and balancing the need for additional economic and population growth opportunities with environmental stewardship through well-planned infrastructure expansion.

- 146 education programs held by the Soil and Water Conservation District in FY16
- 1,567 acres of conservation plans in FY16
- \$6 million announced in capital investment in local businesses in FY16
- 87 families benefited from County assisted affordable housing in FY16
- 12,591 tons of waste recycled in FY16
- Environmental education programs reached a total of 73,653 people









# CULTURE&RECREATION

The Culture and Recreation function includes Parks, Greenways, and Recreation and the Library System. This function serves citizens by providing library and recreational facilities and programs to improve quality of life for Buncombe County residents by responding to the growing and diverse needs of our community.

- The Community Recreation Grant invested in 19 non-profit projects to enhance recreation, health and wellness and leveraged an additional \$32,850 dollars in community investments
- 834,000 citizens visited the County's most popular parks (Lake Julian, Sports Park, Hominy Valley, North Buncombe and Owen Park)
- Library book circulation increased nearly 10% in FY16
- Sand Hill Community Garden harvested over 1600 pounds of fresh produce with 70% being donated to local welcome tables and community organizations
- Over 115,000 residents attended library programs in FY16
- 24,000 children and adults participated in programming and special events put on by Recreation Services





Government Finance Officers Association

# Award for Outstanding Achievement in Popular Annual Financial Reporting

Presented to

# **Buncombe County North Carolina**

For its Annual Financial Report for the Fiscal Year Ended

June 30, 2015

Jeffrey R. Ener
Executive Director/CEO

The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Annual Financial Reporting to Buncombe County for its Popular Annual Financial Report for the fiscal year ended June 30, 2015. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

In order to receive an Award for Outstanding Achievement in Popular Annual Financial Reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards for creativity, presentation, understandability, and reader appeal.

An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year only. Buncombe County has received a Popular Award for the last 8 consecutive years. We believe our current report continues to conform to the Popular Annual Financial Reporting standards.



# RANKED&RATED

The Asheville Area has been recognized by dozens of magazines, websites and publications. Voted as one of *Travel and Leisure's* best cities in the US and Canada, other accolades include recognition for outdoor adventures, cuisine, the arts community and as a retirement and relocation destination.

- Ranked #3 out of 18 for the World's Best Cities for Millennials
  - Matadornetwork.com, May 2016
- Ranked one of the best mid-markets in the South to relocate your headquarters
  - Southern Business & Development, 2016
- Named a top city to visit in January in "Where to Go in 2016"
  - Money.com, January 2016
- Named one of the best locations for the creative class in North Carolina
  - Southern Business & Development, October 2015
- Ranked #9 of the Best Small Cities in the U.S.
  - Conde Nast Traveler, October 2015
- Named one of the 10 best outdoor towns in America
  - SmarterTravel.com. October 2015

BUNCOMBE CO	UNTY	Libraries Pack Memorial ( <i>Main</i> )	250-4700	City of Asheville Police	251-1122 259-5870
SERVICE DIREC	TORY	Black Mountain	250-4756	Fire/Rescue	259-5636
OLIVIOL DIIVLO		East Asheville	250-4738	Mayor	259-5600
Air Quality Agency	250-6777	Enka	250-4758	Parks & Festivals	259-5800
Burning Control	250-6777	Fairview	250-6484	Water Billing	251-1122
Building /Grounds Maintenance	250-4233	Law Library	250-4734	Water Leaks	251-1122
BCTV	250-4109	Leicester North	250-6480 250-4752	Community Information	2-1-1
City/County ID Bureau	250 1551	Oakley	250-4754	Council on Aging	277-8288
Background Checks CJIS (Criminal Justice Info Sys.)	250-4661	South Buncombe	250-6488	Court Related Matters	
Clerk to the Board of Commissioners	250-4661 250-4105	Swannanoa	250-6486	Clerk of Court	259-3400
College St. Parking Garage	250-4248	Weaverville	250-6482	District Attorney	259-3410
Cooperative Extension	255-5522	West Asheville	250-4750	Estates and Probate  Jury Clerk	259-3404 259-6407
County Commissioners	250-4001	Mountain Mobility	250-6750	Justice Resource Center	259-4281
County Jobline	250-4183	Mountain Area Workforce Development	251-6200	Magistrate	250-4690
County Manager Election Services	250-4100 250-4200	Parking - College Street Deck	250-4248	Public Defender	259-3423
Emergency Services	250-6600	Parks & Recreation	250-4260	Curbside Management	252-2532
Emergencies	911	Lake Julian	684-0376	•	299-8232
Erosion Control	250-4848	Permits/Inspections	250-5360 250-4830	Department of Labor Department of Transportation	299-8232 298-2741
Finance	250-4130	Planning Pretrial Services	250-4830 250-6285	•	270-2741
Fire Marshal	250-6620	Purchasing	250-4130	Driver's License Office / DMV	251 (0)(5
GIS Property Info System	250-6860	Records Management	250-4147	Patton Avenue	251-6065
HHS - Health & Human Services		Register of Deeds	250-4300	Eblen Foundation	255-3066
Public Assist/Economic Serv's	250-5500	Sheriff	250-6670	Employment Security Commission Federal Courthouse	251-6200
Child Care Assistance	250-5000	Animal Control Dispatch (County)	250-6670	Governor's Western Office	771-7200 251-6160
Crisis Intervention Program:		Civil Process	250-4410	Housing Authority	258-1222
ABCCM	259-5300	Crime Stoppers	255-5050	IRS	800-829-1040
Eblen Charities	255-3066	Crime Prevention	250-4427		
Swannanoa Christian Ministry Emergency Assistance Program	669-9404 255-3066	Detention Center ( <i>Jail</i> ) Inmate Booking	250-4550 250-4570	License Tag Office	252.0526
Food Assistance	250-5500	Senior Reassurance	250-4475	Innsbruck Mall Hendersonville Road	252-8526 277-7767
Health Choice	250-5500	Warrants	250-4410	Metropolitan Sewerage District	254-9646
Low Income Energy Assistance	255-3066			Backups & Overflows	255-0061
Medicaid	250-5500	Soil and Water Conservation	250-4785	Sewer Applications	250-5345
Work First Family Assistance	250-5500	Solid Waste	250-5460	Municipalities	
Workforce Development Work Permit	255-2500 250-5500	Environmental Control	250-5470	City of Asheville	259-5600
Public Health (Main)	250-5000	Household Hazardous Waste Disposa		Town of Biltmore Forest	274-0824
Breast & Cervical Cancer	250-6006	Junk Cars Landfill	250-4847 250-5462	Town of Black Mountain	419-9300
Disease Control	250-5109	Mobile Home Removal	250-5470	Town of Montreat	669-8002
Environmental Health	250-5016	Transfer Station	250-6205	Town of Weaverville Town of Woodfin	645-7116 253-4887
Family Planning	250-5000	Trash Disposal (City)	259-5857		
Foreign Travel Immunizations Immunization	250-5096 250-5096	(County - Waste Pro)	684-7790	OSHA	299-8232
Restaurant/Septic Inspection	250-5016	Street Addressing ( <i>Planning</i> )	250-4845	Road Maintenance	
Vital Records		Tax Department		In the County (NCDOT)	298-0390
Births	250-5214	<b>Business Personal Property</b>	250-4930	City of Asheville Town of Biltmore Forest	251-1122
Death	250-5213	Collections	250-4910	Town of Black Mountain	274-0824 419-9300
Water Testing WIC/Nutrition	250-5016	Land Records Personal Property	250-4970 250-4920	Town of Montreat	669-8002
WNCCHS: Dental/Primary Care	250-5000 285-0622	Real Estate	250-4920	Town of Weaverville	645-0606
Social Work Services (Main)	250-5500	Transportation (MTN Mobility)	250-6750	Town of Woodfin	253-4887
Protective Services Intake:		Whistleblower Hotline	866-908-7236	Schools	
Adults	250-5800			Asheville City	350-7000
Children	250-5900			Buncombe County	255-5921
Prevention Services & Under 6 General Adult Services	250-6000	USEFUL NUMBE	RS	Closing Hotline	255-5939
Child Support Enforcement	250-5814	Animal Control	250 5052	Social Security	866-572-8361
**	1-800-992-9457	City	259-5872	State Highway Patrol	298-4256
General Children/Family Services	250-5822	County Dispatch Dead Animals ( <i>City</i> )	250-6670 259-5857	State Revenue	667-0597
Foster Home Licensing	250-5868	(County - [only in roadways])	298-0390	Streets and Roads (DOT)	298-0390
Veterans Services	250-5726	Animal Shelter	250-6430	Street Signs/Addressing	
HHS Administration Human Resources	250-5700 250-4166	Adoption Center	761-2001	County	250-4845
Tuman resources	230-4100	Better Business Bureau	253-2392	City	259-5850
		Business License	259-5595	US Postal Service	800-275-8777
		City NC	800-228-8443	Water Department	251-1122
		· -		Waste Pro	684-7790
		Chamber of Commerce	258-6101	Zeugner Center	684-5072
		Child Support Enforcement	250-6340	Zoning	
				City	259-5831
				County	250-4830

